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May 18, 2022

**BSE Limited** 

1<sup>st</sup> Floor, New Trading Ring, Rotunda Building, Phiroze Jeejeebhoy Towers, Dalal Street, Fort, Mumbai – 400 001. Scrip Code: 500125

.

**National Stock Exchange of India Limited** 

Exchange Plaza, 5<sup>th</sup> Floor, Plot No. C/1, G. Block, Bandra Kurla Complex, Bandra (E), Mumbai – 400 051.

**EIDPARRY** 

Dear Sir/ Madam,

<u>Subject: Updated Presentation to analysts on Audited Financial Results (Consolidated and Standalone)</u> <u>for the quarter / year ended March 31, 2022</u>

The updated presentation on the Audited Financial Results (Consolidated and Standalone) for the quarter / year ended March 31, 2022, for the Analyst / Investors Call to be held today (May 18, 2022) is enclosed.

We request you to kindly take the above information on record.

Thanking you

Yours faithfully

For E.I.D. - PARRY (INDIA) LIMITED

Biswa Mohan Rath Company Secretary

Encl: As attached









## E.I.D. - PARRY (INDIA) LIMITED

# INVESTOR PRESENTATION

**FY'22** 

# TABLE OF CONTENTS

4 COMPANY INFORMATION

**INDUSTRY ANALYSIS** 

12 SUGAR STRATEGY

27

31

35

**E.I.D. STANDALONE PERFORMANCE** 

**NUTRACEUITCALS PERFORMANCE** 

REFINERY PERFORMANCE

CONSOLIDATED FINANCIAL PERFORMANCE





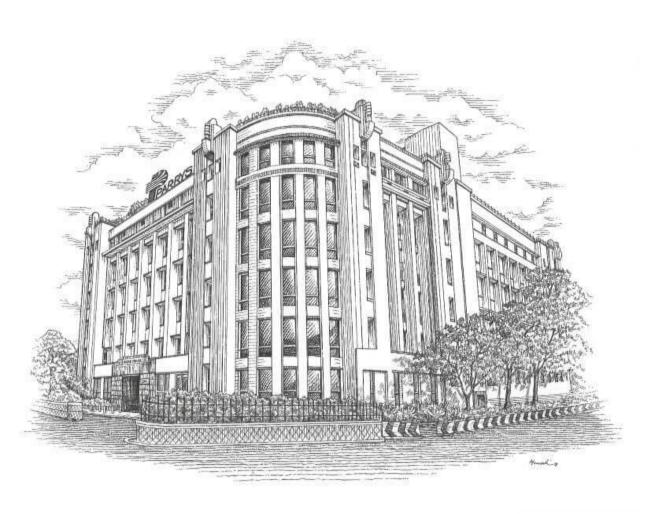
#### **Safe Harbour**



Certain statements made in this document may constitute forward-looking statements. These forward-looking statements are based on the currently held beliefs and assumptions of the management of the Company, which are expressed in good faith and, in their opinion, reasonable.

However, these forward-looking statements are subject to certain risks and uncertainties that could cause our actual results to differ materially from those contemplated by the relevant forward-looking statements.

EID Parry will not be in any way responsible for any action taken based on such statements and undertakes no obligation to publicly update these forward-looking statements to reflect subsequent events or circumstances.



# CORPORATE INFORMATION





#### **About Us**

E.I.D. – Parry (India)
Limited (EID) is a
listed company
engaged in the
business of Sugar
and Nutraceuticals

Headquartered in 'Dare House' a heritage building, in Chennai, India.

Founded in 1788, 'Parry' has been a household name for over 225 years.

Revenue for FY'22 ₹ 2,496 Cr

Market Cap [31 Mar′22] ₹ 8,026 Cr

Part of the INR 417 Billion Murugappa Group, one of India's leading business conglomerates. Leading Sugar producer in South with 6 Sugar factories and a standalone distillery in South

Nutraceuticals
division with more
than 3 decades of
expertise in microalgae cultivation. 1st
and only USP
ingredient verified
Spirulina

Our Capacity						
Location	Sugar [TCD]	Power (MW)	Distillery (KLPD)			
Nellikuppam – TN	7,500	25	75			
Pugalur – TN	4,800	22	-			
Haliyal – KN	12,000	49	50			
Bagalkot – KN	6,000	16	60			
Ramdurg – KN	5,000	13	-			
Sankili – AP	5,000	16	48*			
Sivagangai – TN	-	-	64			
Total	40,300	140	297			

<sup>\*</sup>New capacity addition of 120 KLPD at Sankili is in progress



1<sup>st</sup> sugar

to start a

distillery in

India in 1843.

manufacturer

#### **Our Many Firsts**





1st Sugar Company in India to manufacture sugar in 1842 &

Earliest sugar manufacturers in the world.



1st sugar manufacturer in India to initiate farmercentric model of business as early as 1845.



1st and amongst the few sugar manufacturers in India with a dedicated R&D wing and cane breeding programme.



Parrys Pure is the only sugar brand to be conferred the 'Super Brand' status in India.



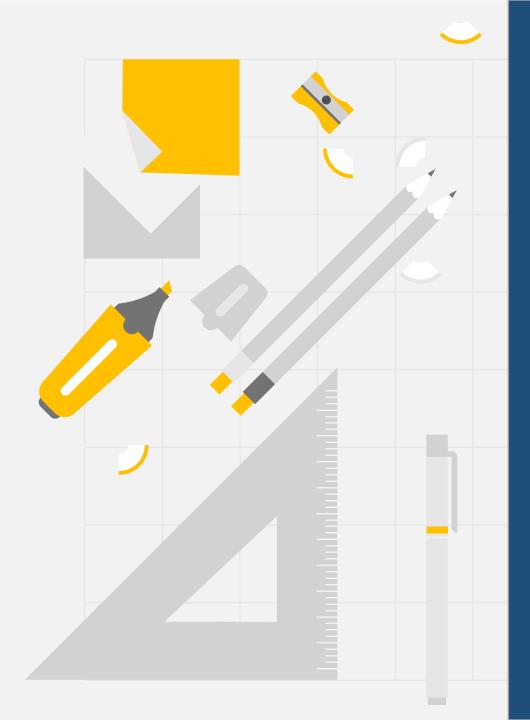
Fully automated distillery plant in Sivagangai started in 2009, 1st of its kind in the country with "Zero emission, effluent and captive power generation capability.



In the
Nutraceuticals
space, E.I.D.
Parry is a world
leader in micro
algae
technology
comprising
spirulina and
natural beta
carotenoids.



EID Parry has received "Best Corporate Social Responsibility Practices" Award on 24th March 2022



## INDUSTRY ANALYSIS





#### **Global Sugar Scenario Update**



## Global recovery underway

Global per capita sugar consumption hit during the pandemic year to the levels as that were as far back in 2009. It is poised to recover and grow more than 1.5% pa

### Robust Refined sugar demand

is expected to keep trade flows balanced.

#### **Ukraine** crisis

EU production will be lower leading to imports of Sugar to EU

#### **Boost to Ethanol**

- Higher level of sugar diversion to ethanol is expected in India
- Higher global energy prices are supportive for hydrous ethanol price in Brazil, leading to lower sugar-mix estimates for the center-south

# Record Indian production & export

- Indian production
   overshadows lower output in
   other countries, bringing
   2020-21 supply and demand
   to a surplus of 1.26 MMT
- Export volumes to be significant in SY 22-23 on the back of record exports in SY 21-22

# Lower production in China

Production may not reach 10 MMT in current year for the first time since 2016/17 leading to higher imports of raw sugar

#### **Lower Crop in**

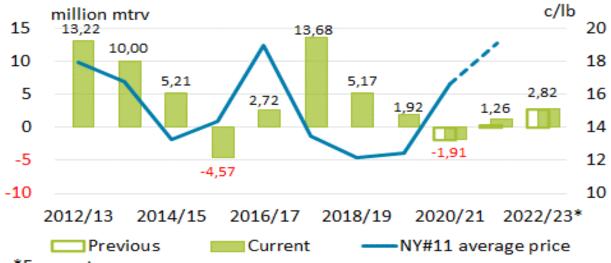
Brazil (due to weather)
to be compensated by
higher production in India
& Thailand. EU may turn
net importer due to
ongoing conflict





#### **Global Sugar Scenario & Consumption**

#### GLOBAL SUGAR BALANCE AND WORLD PRICE

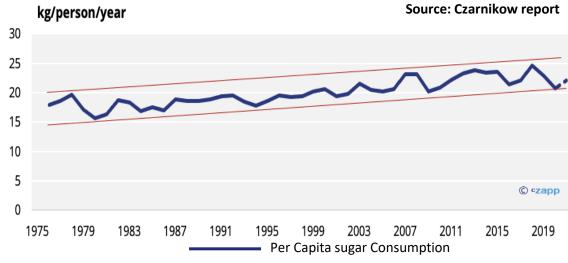


\*Forecast

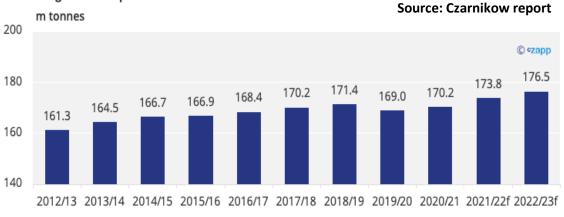
Source: S&P Global Commodity Insights

- Global per capita sugar consumption is poised to recover from pandemic and is on path to grow more than 1.5% pa
- Higher Indian Production offsets the production shortfall faced by rest of the world.





#### **Global Sugar Consumption**







#### **Key Policies - GOI**

Sugar Year 2019-20	Sugar Year 2020-21	Key Policy	Sugar Year 2021-22
4 MMT	Nil	<b>Buffer Stock Quantity</b>	Nil
31	31	MSP – Rs/Kg of Sugar	31
2750	2850	FRP – Rs/Ton of Cane	2900
Imposed	Imposed	Restriction of domestic sales quantity through Release Order	Imposed
5.9 MMT	6.0 MMT	MAEQ-Export	Not Announced
В	B, Syrup & Grain	OMC Ethanol	B, Syrup & Grain

#### Notes:

- > In March 2020, Niti Aayog recommended increase in MSP by Rs.2/-Kg. However, this is yet to happen.
- > Transport subsidy withdrawn by Tamil Nadu Government



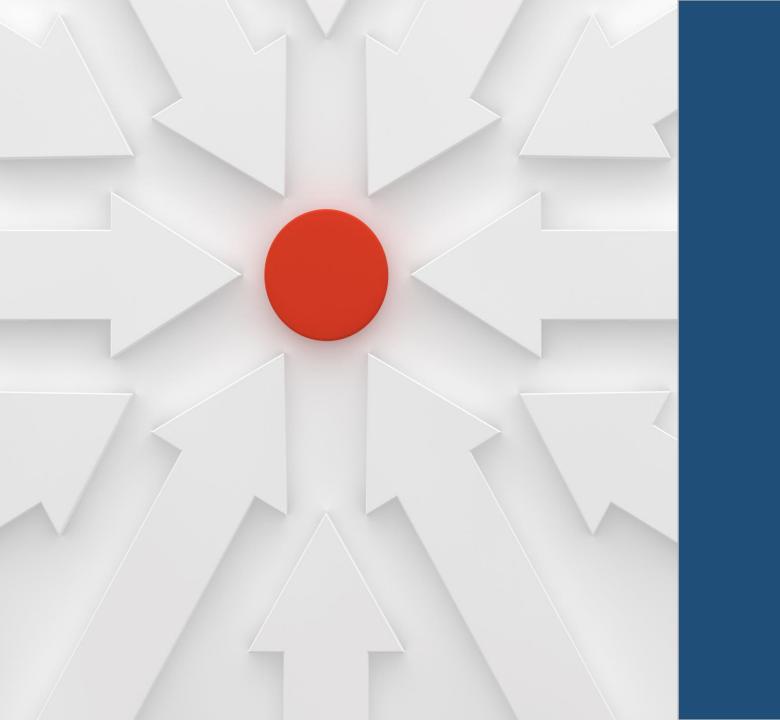


#### **Indian Sugar Balance Sheet**

Sugar Year 2019-20	Sugar Year 2020-21	Details (In Million Tons)	Sugar Year 2021-22E
14.6	10.7	Opening stock as on 1st Oct	8.9
27.4	30.2	Production *	35.5
42.0	40.9	Total stocks	44.4
25.3	26.0	Consumption for the year	27.8
6.0	6.0	Exports - Subsidy based	-
-	-	Exports - Non - Subsidy based	9.9
10.7	8.9	Closing stock expected end September	6.7
4.0	-	Mandatory buffer stock	-
6.7	8.9	Net closing stock as on Sept 30th MMT	6.7
26%	34%	Closing stock as a % of consumption	24%
3.2	4.1	Closing stock as no. of months of consumption	3.2 <b>**</b>
0.8	2.0	* Post Diversion to Ethanol	4.0

- ► GOI did not create buffer stock in SY20-21 & in SY 21-22, though sought by the industry
- > Effective October 2021 export subsidy withdrawn as the international prices remain higher
- \*\* This is arrived based on average monthly release quota of 2.1 Million Tonne

Source: ISMA as of May'22

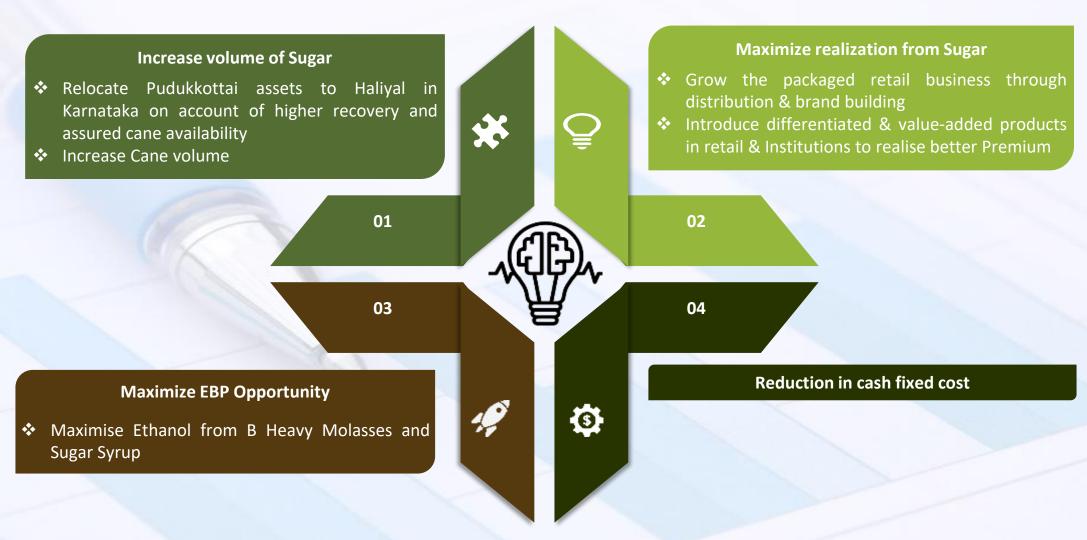


# SUGAR STRATEGY





#### **Sugar Strategy Devised**







#### **Sugar Strategies – Increase volume of Sugar | 1a. Asset Relocation**

### Haliyal crushing capacity increased

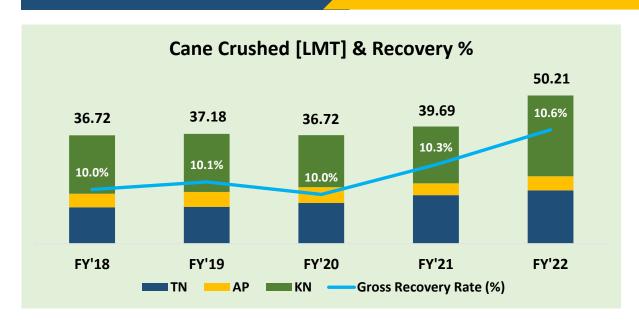
- Assets at Pudukkottai, Tamil Nadu, were transferred to Haliyal plant in Karnataka as there is surplus cane available & higher recovery in this region.
- With this, the capacity is enhanced from 7,500 TCD to 12,000 TCD
- Commercial production commenced in Q4 of FY'22; 1.45 LMT of Cane was crushed.

	Earlier TCD	Addition/Deletion	Current TCD
AP - Sankili	5,000	-	5,000
KN - Haliyal	7,500	4,500	12,000
KN - Bagalkot	6,000	-	6,000
KN - Ramdurg	5,000	-	5,000
TN - Nellikuppam	7,500	-	7,500
TN - Pugalur	4,800	-	4,800
TN – Pudukottai	4,500	(4,500)	-
TN - Pettavaithalai	3,500	(3,500)	Held for sale
Total	43,800	(3,500)	40,300
Operating	Closed		



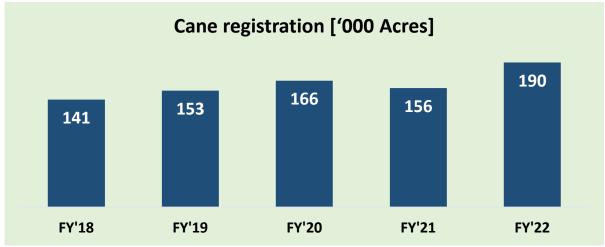


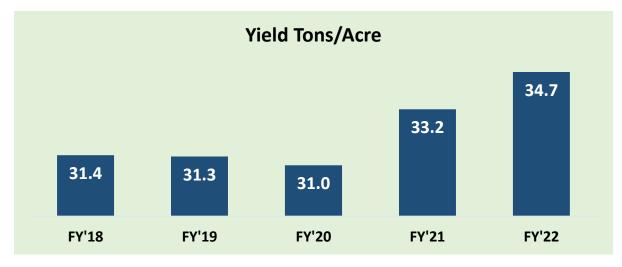
#### Sugar Strategies – Increase volume of Sugar | 1b. Increase Cane volumes



#### Cane growth over FY'21

- ➤ TN 1.6 LMT
- $\triangleright$  AP -0.8 LMT
- ► KN 8.1 LMT
- $\triangleright$  Overall expected to grow at a CAGR of 7%

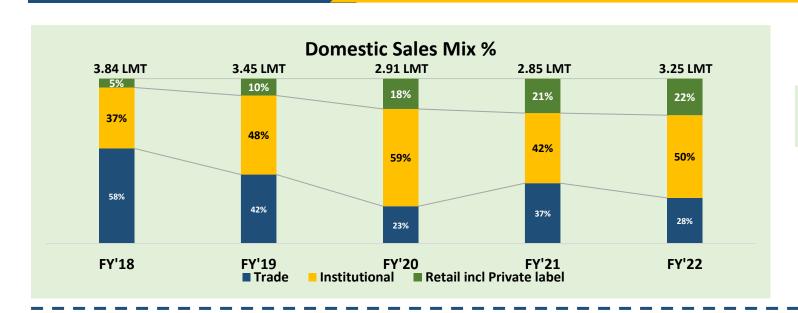






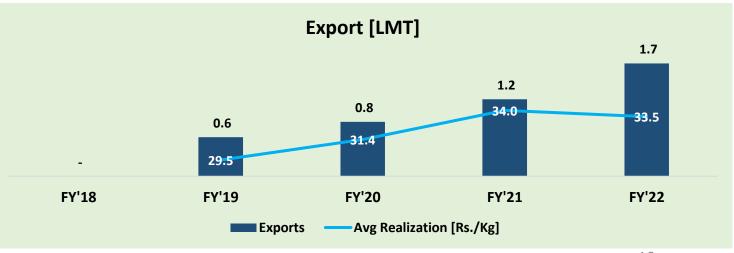


#### Sugar Strategies – 2. Maximize realization from sugar



Retail share moving to 22%

- Growth from FY'19 to FY'22 : 183%
- Helped in better management of working capital







#### Sugar Strategies – 2. Maximize realization from sugar

#### **Portfolio Buildup**

- Pervasive Sweetener
- Next gen sweetener products
- To straddle price points
- To meet Consumers sweetener basket fully.

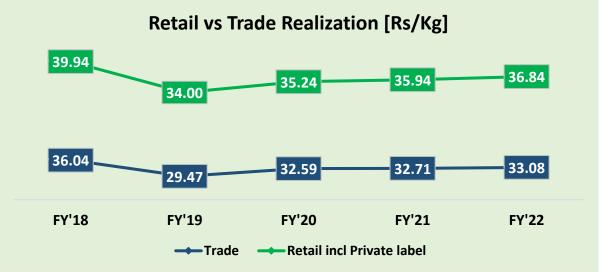
#### **Distribution Growth**

- Focus on South India
- Consolidate in Metro, Class1 and Class 2 towns
- Focus on Modern Trade and Selfservice store as phase 1 growth pillar
- Extend to B class outlets in FY'23
- Target 1 Lakh outlets by FY'25

#### **Brand Building**

- Implemented Master branding on packs
- Rigorous consumer research to understand need-state
- Focused communication build up on Brand equity
- Strengthening Digital initiatives
- Instore visibility prop up









#### Sugar Strategies – 2. Maximize realization from sugar

#### **EID RETAIL PRODUCT SUITE**



loose to packed











Parrys Jaggery

Jaggery @ Rs 110



Superior Health Benefit

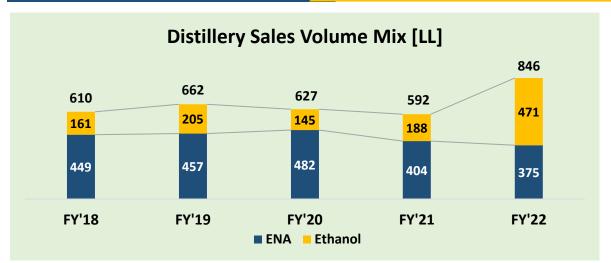
Low GI @ Rs.120

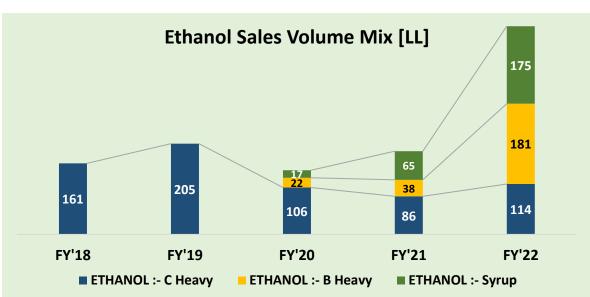
- > Upgrade consumers to higher price points and larger brands
- First mover with entry gate barrier on both sides of the spectrum





#### **Sugar Strategies – 3. Maximize EBP Opportunity**





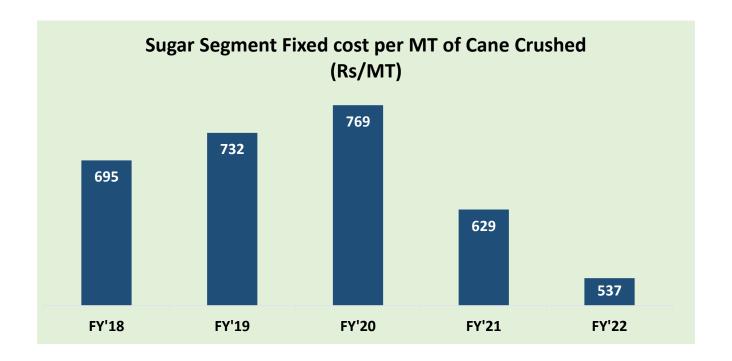






#### Sugar Strategies – 4. Reduction in cash fixed cost

#### Reduction in Fixed Cost per MT is primarily on account of increased cane volumes

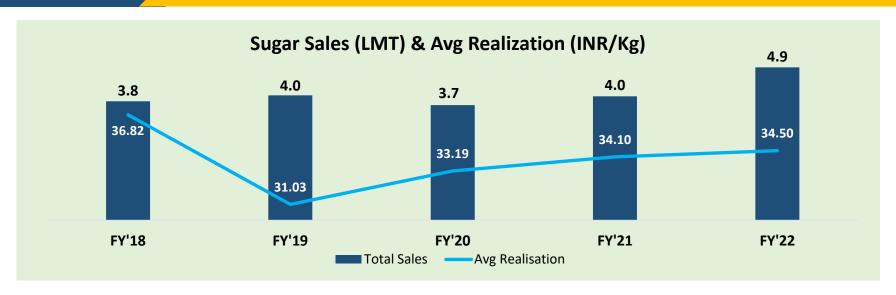


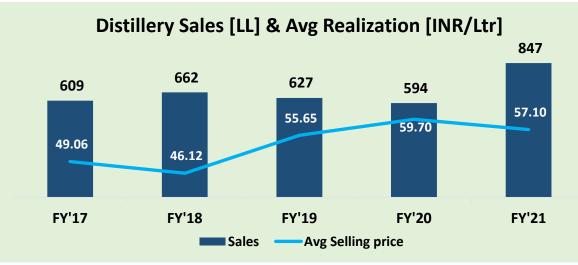


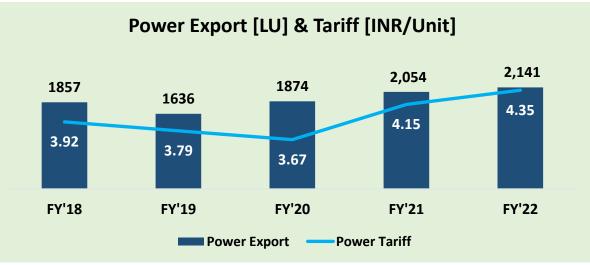




#### Sugar Segment Sales – Sugar, Distillery & Power











#### **5 Year Financials - Standalone**

EID Financial Performance	FY'18	FY'19	FY'20	FY'21	FY'22
Revenue from Operations	1,942	1,845	1,875	2,024	2,496
EBIDTA	274	205	235	1,271	478
PBIT	161	92	116	1,151*	358
PBT	48	(22)	(20)	1,058	312
PAT	101	163	2	865	284
EID Segment Revenue	FY'18	FY'19	FY'20	FY'21	FY'22
Sugar	1,492	1,387	1,377	1,501	1,840
Co-generation	77	72	83	90	101
Distillery	305	317	357	362	491
Sugar Segment	1,874	1,776	1,817	1,953	2,432
Nutraceuticals	68	69	58	71	64
Total Revenue	1,942	1,845	1,875	2,024	2,496
EID Segment Results	FY'18	FY'19	FY'20	FY'21	FY'22
Sugar	(29)	(87)	(8)	75	92
Co-generation	(5)	(35)	(37)	(21)	(13)
Distillery	37	27	61	32	43
Sugar Segment	3	(95)	16	86	122
Nutraceuticals	8	2	(8)	5	4
Unallocated (incl. exceptional)	150	185	108	1060	232
Total PBIT	161	92	116	1151	358

#### INR in Cr

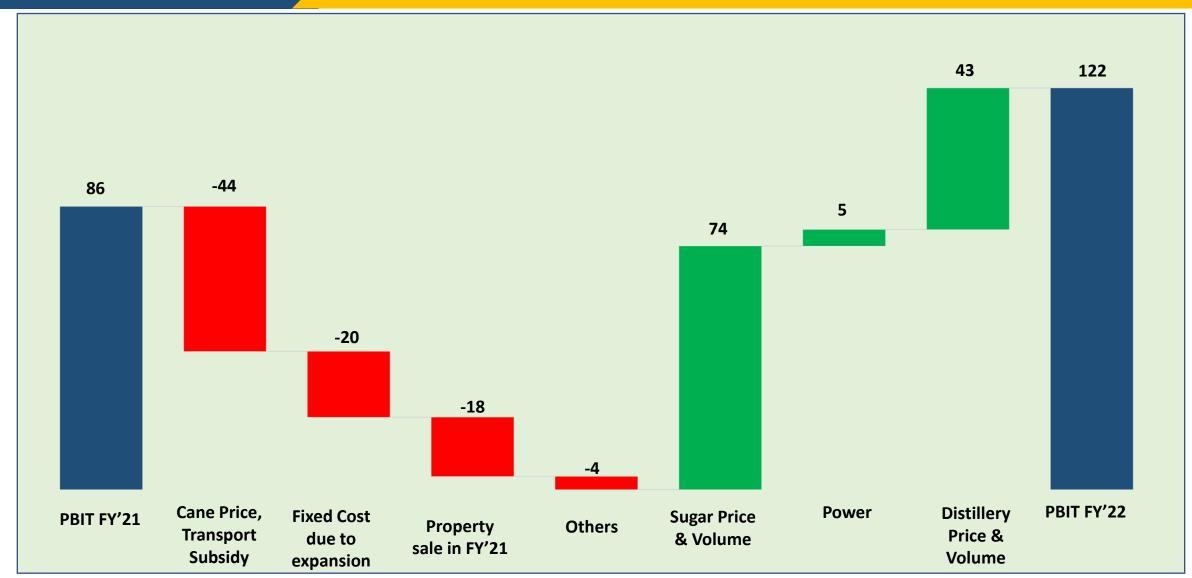
#### Note:

- FY'21 includes
- one-time profit on sale of stake in Coromandel International [Rs.827 Crs]
- Incremental dividend [Rs. 98 Crs].
- Also loss on account of Impairment & relocation cost of asset to Haliyal [Rs. 112 Crs]





#### Sugar segment PBIT FY'21 vs FY'22







#### **Standalone Cashflow FY'22**

Particulars	INR in Cr
Opening	13
From Operating activities	438
Working capital	200
Operating profit	238
From Investing activities	269
Dividend received	199
ICD receipt	208
Others	32
Investment in JV	(19)
Capex	(151)
From Financing activities	(690)
Repayment of borrowings	(495)
Dividend payout	(195)
Net cash flow	17
Closing	30

Improved operating cashflows helped in investment in capital expenditure and reducing debt

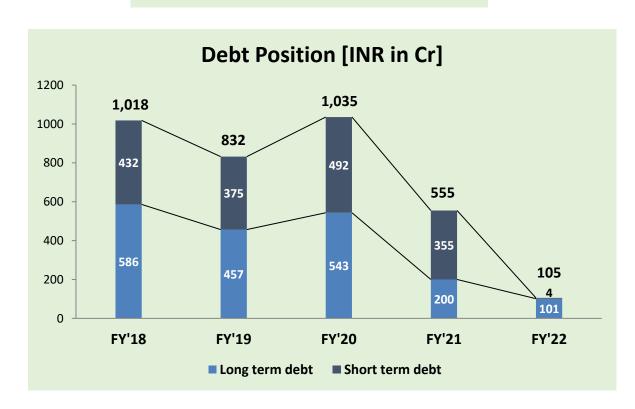


### murugappo

#### E.I.D. - Parry (India) Limited

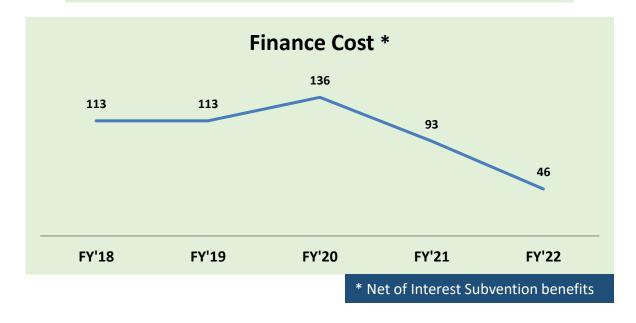
#### **Debt Position - Standalone**

#### Moving towards **0-Debt**



Long term loan to fund Ethanol projects

### Debt reduction initiative helping in reducing Finance Cost



Rating from Agencies					
Long-term facilities CRISIL 'AA-' Positive outlook					
Short-term facilities CRISIL 'A1+'   CARE 'A1+'					

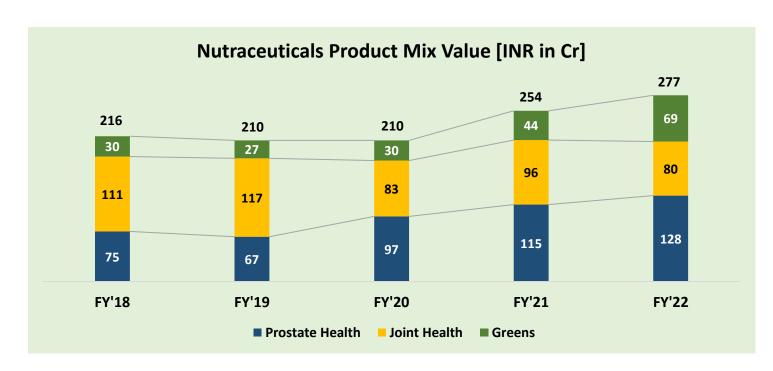


# CONSOLIDATED NUTRACEUTICALS PERFORMANCE





#### **Nutraceuticals Product Mix**









#### INR in Cr

Particulars	FY'18	FY'19	FY'20	FY'21	FY'22
Greens	30	27	30	44	69
Joint Health	111	117	83	96	80
Prostate Health	75	67	97	115	128
Total	216	210	210	254	277



#### **Nutraceuticals Initiatives**



### Saw Palmetto growth

8% growth in FY'22 in the core saw palmetto B2B vertical (Sales -\$16.3 Mn)



# Significant Market share gain - Spirulina

- US. Growth in FY'22 from 170 MT to 270 MT
- Market development of Greens through acquisition of New customers



#### Flomentum - B2C

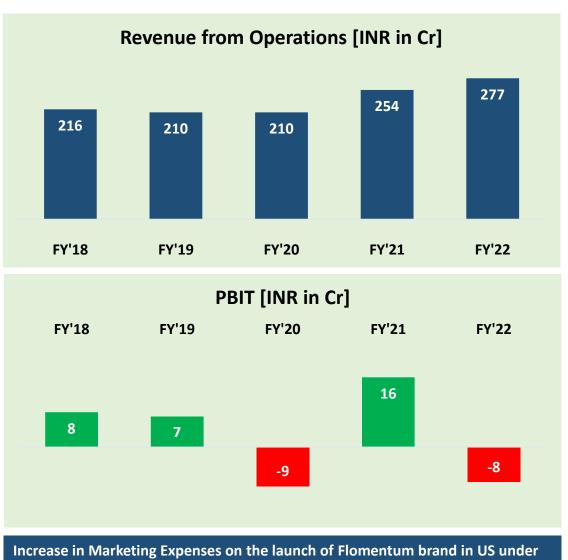
- Built science equity for the efficacy of saw palmetto on Prostate Health.
- Initiated field force deployment for developing the recommendation from Urologists.

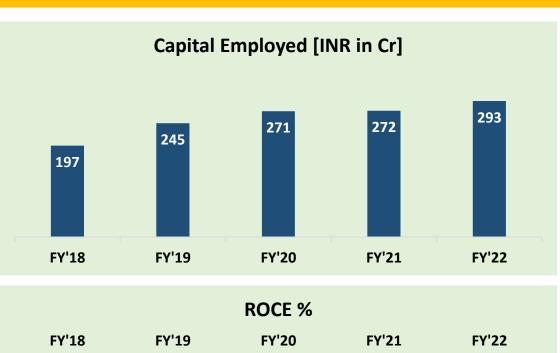


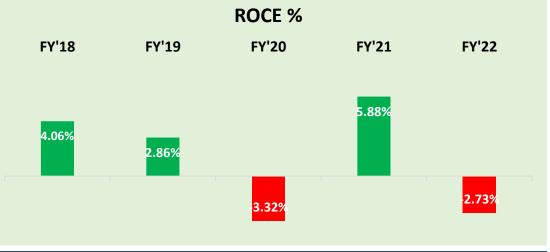




#### **Consolidated Nutraceuticals - 5 Years' Financial performance**







**ROCE = PBIT / Average Capital Employed** 

Increase in Marketing Expenses on the launch of Flomentum brand in US under the B2C segment resulted in reduction in profits.



Sugar Refinery

#### Sweeter up the value chain

Adding value & volume to manage restricted spread environments, increase profitability and create premium customer segments





#### Parry Sugar Refinery India Private Limited – Sugar Scenario

#### Global Demand Supply moving to surplus

 Record production in India will compensate for lower output in Brazil & Europe

### Indian Exports to continue

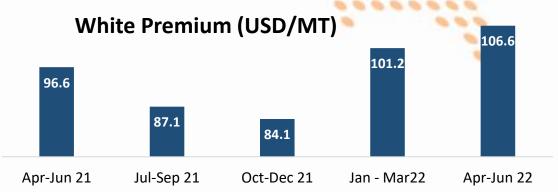
With expectation of a higher crop in SY 22-23, India will continue to export sugar (although lower than SY 21-22). Opportunity for port- based refineries to source Indian sugar.

#### Robust Refined sugar demand

Is expected to continue, export ban in some countries keeping supply tight.

# White Premium to remain elevated

due to refined sugar demand and refining cost increases due to surging energy prices







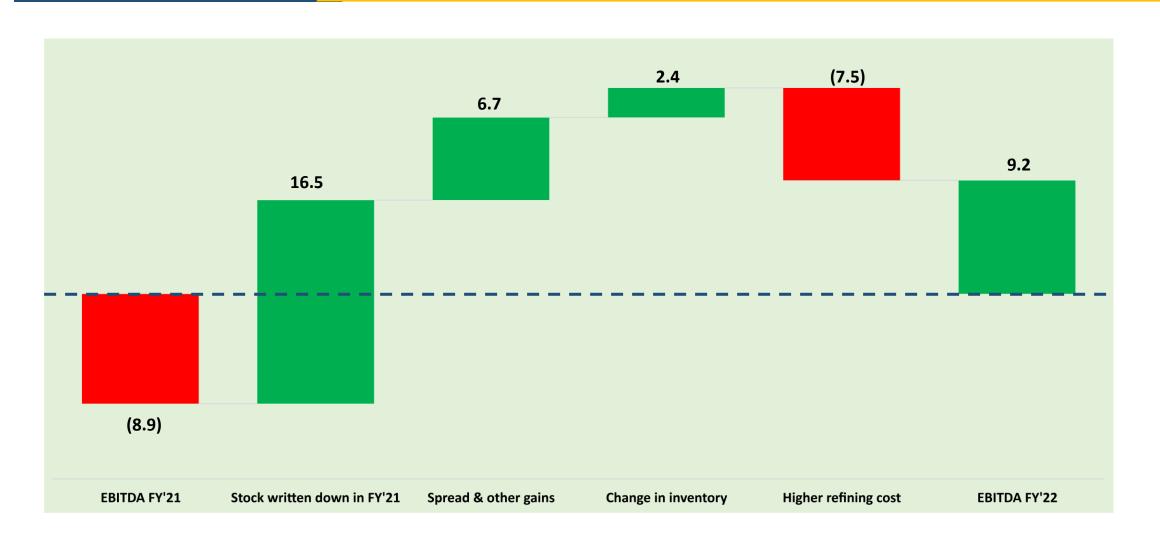
#### **Refinery Performance - Standalone**

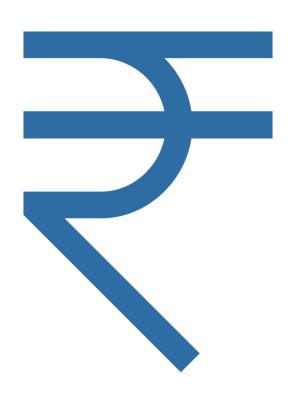
Operational Performance	иом	FY'18	FY'19	FY'20	FY'21	FY'22
Capacity	LMT	8.00	8.00	9.00	9.00	9.00
Melting Rate	MT/Day	2,155	2,445	2,700	2,564	2,595
Production	LMT	6.61	6.99	6.37	7.90	6.11
Break Bulk	%	86	85	84	87	94
Container	%	14	15	16	13	6
Sales	LMT	6.71	5.36	7.59	8.21	6.23
Revenue from Operations	USD Mn	375	205	283	303	269
EBITDA	USD Mn	(0.6)	0.3	10	(8.9)	9.2
EBIT	USD Mn	(4.9)	(4.2)	5.3	(13.5)	4.7
PBT	USD Mn	(11.8)	(12.7)	(2.7)	(18.7)	(1.8)
Capital Employed	USD Mn	93.2	196.7	152.1	55.3	75.2
External Borrowing	USD Mn	89.4	189.7	156.9	27.7	85.4
ROCE	%	(5.3)%	(2.9)%	3%	(13.1)%	7.05%





#### Refinery EBITDA FY'21 vs FY'22 [USD Mn]





# CONSOLIDATED FINANCIAL PERFORMANCE





#### **Consolidated Financials excluding Coromandel**

EID Financial Performance	FY'20	FY'21	FY'22	INR in Cr
Revenue from Operations	3,996	4,383	4,419	
EBIDTA	307	1,259	517	
PBIT	145	1,016	356	
PBT	(51)	885	277	
PAT	(30)	691	243	
EID Segment Revenue	FY'20	FY'21	FY'22	
Sugar	1,308	1,450	1,522	
Co-generation Co-generation	83	90	102	
Distillery	357	362	491	
Sugar Segment	1,748	1,902	2,115	
Nutraceuticals	210	254	277	
Refinery	2,000	2,237	2,002	
Others	38	(10)	25	
Total Revenue	3,996	4,383	4,419	
EID Segment Results	FY'20	FY'21	FY'22	
Sugar	(8)	75	87	
Co-generation	(37)	(21)	(13)	
Distillery	61	32	43	
Sugar Segment	16	86	117	
Nutraceuticals	(10)	16	(8)	
Refinery	40	(100)	36	
Unallocated (incl. exceptional)	99	1,014	211	
Total PBIT	145	1,016	356	

#### Note

- Above numbers are after inter-company eliminations
- Unallocated segment mainly consists of dividend income and profit from sale of shares in Coromandel International Ltd.





#### **Consolidated External Borrowings Segment wise**

INR in Cr

Segment	FY'18	FY'19	FY'20	FY'21	FY'22
Sugar	128	157	287	486	104
Refinery	717	1,311	1,187	203	647
Nutra	23	46	68	68	70
Others	873	655	731	39	-
Total	1,741	2,169	2,273	796	821

#### Note:

- Sugar Long term loans to fund Ethanol Projects
- Refinery & Nutra Funding for Working capital





#### **Consolidated Capital Employed & ROCE Segment wise**

	UOM	Sugar	Nutra	Refinery	Others	Total
Capital Employed	INR in Cr	1,425	293	511	447	2,676
PBIT	INR in Cr	117	(8)	36	211	356
ROCE	%	8.21%	(2.73)%	7.05%	47.20%	13.30%





- Reduced debt. Currently only working capital debt
- Relocated plants to increase the capacity utilization
- Significant investment in increasing distillery capacity
- Higher retail mix with clearly laid out growth path
- Capability to pass through dividend
- Improved operating cashflows helped in investment in capital expenditure and reducing debt
- Cost efficient refinery operation
- Working on Nutraceuticals growth strategy



Thank You....





#### Glossary

ACRONYMS			
AP	Andhra Pradesh	Mn	Million
Cr	Crore	MSP	Minimum Selling Price
EBIT	Earnings Before Interest & Tax	MT	Metric Tonne
EBITDA	Earnings Before Interest, Tax & Depreciation	MW	Mega Watt
EBP	Ethanol Blending Program	PAT	Profit After Tax
FRP	Fair & Remunerative Price	PBIT	Profit Before Interest & Tax
FY	Financial Year	PBT	Profit Before Tax
GOI	Government of India	PPRS	Parry's Pure Refined Sugar
INR	Indian Rupee	ROCE	Return on Capital Employed
Kg	Kilogram	SCM	Supply Chain Management
KLPD	Kilo Litre Per Day	SY	Sugar Year
KN	Karnataka	TCD	Tonne Crushed Per Day
LL	Lakh Litre	TN	Tamil Nadu
LMT	Lakh Metric Tonne	USD	United States Dollar
Ltr	Litre	USP	United States Pharmacopoeia
LU	Lakh Unit	W&C	White & Clean
MMT	Million Metric Tonne	WL	White Label